

EMPLOYMENT TRIBUNALS

Claimant: Mr T Loftus

Respondent: Jaguar Land Rover Limited

Heard at: Birmingham (in private; by CVP video)

On: 23 September 2024

Before: Employment Judge Flood

Appearances

For the claimant: In person For the respondent: Ms Ibbotson (Counsel)

STRIKE OUT JUDGMENT

The claimant's complaint of direct age discrimination is **struck out** under Rule 37(1)(a) of the **Employment Tribunals (Constitution & Rules of Procedure) Regulation 2013** ("the Rules") on the grounds that it has no reasonable prospects of success.

REASONS

Background facts and preliminary matters

- 1. The claimant was employed by the respondent, as a Fleet Issue Management and Defect Engineer, from 20 March 2020 until 9 December 2021. Early conciliation started on 7 March 2022 and ended on 11 April 2022. The claim form was presented on 10 March 2022 and brought complaints of unfair dismissal, age and disability discrimination. The claimant had also ticked the box for 'another type of claim' and included the wording, "My employment with JLR was terminated on the basis of capability while an appeal against the rejection of IHER was in progress." He went on to complain about the transfer valuation of his pension. The claim form appended a number of letters and documents relating to his ill health early retirement application.
- 2. The respondent's response was that the claimant had been dismissed fairly on the grounds of capability following a lengthy period of absence from work due to ill health. The respondent acknowledged that the trustees of its occupational pension scheme rejected the claimant's claim for ill health early retirement. However it explained that the claimant

subsequently challenged this decision and the decision was overturned so that claimant would receive the benefit. However the claimant remained aggrieved and contended that he had been financially disadvantaged as a result of the original decision as the valuation of his ill health payment had reduced by the time of the appeal in February 2022. It contended also that the issue of transfer valuation was a matter for determination by the Pensions Ombudsman.

- 3. The respondent denied any form of age or disability discrimination and points out that the complaint is not particularised in the claim form.
- 4. The initial preliminary hearing for case management was postponed and the claim was stayed by an order of Employment Judge Battisby of 10 November 2022 for a period of a year until 10 November 2023 pending the outcome of the claimant's appeal to the Pensions Ombudsman. The parties were ordered to update the Tribunal on progress every 3 months.
- 5. The claimant provided an update on progress on 3 February 2023 (stating that the Pensions Ombudsman had progressed the matter to investigation) and at the time also informed the Tribunal and the respondent about some issues he was having with the consultant responsible for his cancer treatment and his decision to delay further treatment until this was resolved. The claimant asked the respondent to confirm whether it or anyone representing it had been in communication with anyone responsible for his healthcare to which the respondent confirmed it had not. A further update was provided on 10 May 2023 with the claimant stating that his Pension Ombudsman claim had moved for formal adjudication.
- 6. The claimant had applied for the stay in proceedings to be extended for a further 6 months on 25 October 2023. The respondent opposed that application for a stay on 27 November 2023 and made an application for an order to be made to strike out the claim because it had no reasonable prospects of success or in the alternative because it had not been actively pursued or that a deposit order be made on the basis that the claim has no reasonable prospects of success.
- 7. The claimant has since this time sent a number of e mails providing information to the Tribunal. It was unclear in a number of cases what the claimant was seeking from the Tribunal and it was not copied to the respondent. The claimant also appears to have copied the Employment Tribunal into a number of e mails he has exchanged with the Pensions Ombudsman. He was informed in December 2023 by the Employment Tribunal that this correspondence had not been referred to an Employment Judge. He was told that unless he had been required to do so by an order of the Tribunal, or he was making an application to the Tribunal he should not copy correspondence between himself and others to the Tribunal. The claimant continued to send e mails with large volumes of information including correspondence with the Pensions Ombudsman. During this correspondence the claimant made reference to having suffered cyber attacks which was affecting his ability to respond.

- 8. The respondent wrote to the Tribunal on 24 January 2023 asking it again to consider its application for strike out and making reference to the correspondence being received. The claimant was asked for his comments by Legal Officer Singh on 7 February 2024. He respondent on 15 February 2024 again making reference to cyber attacks and stating that the information he had copied to the Tribunal was relevant to his case. He further replied on 4 March 2022 objecting to the application.
- 9. The file was referred to Employment Judge Maxwell on 14 May 2024. The Judge decided to refuse the claimant's application for an extension of a stay and listed the matter for a one day preliminary hearing in public "to consider and determine, to the extent the Employment Judge at the hearing considers it necessary and appropriate to do so:

(1) clarification of the Claimant's claims and issues arising;

(2) whether the Claimant's claims should be struck out because they have no reasonable prospect of success;

(3) whether the Claimant's claims should be struck out because they are not being actively pursued;

(4) as an alternative to strike out for lack of merit, whether a deposit order should be made because the Claimant's claims have little reasonable prospect of success;

(5) general case management."

- 10. The matter came before me today. In advance of the hearing, the respondent had submitted a number of documents. This was comprised of two bundles of documents. Bundle 1 was a pdf document running to 191 pages which contained the pleadings and orders and a selection of the correspondence between the parties and the Tribunal. Bundle 2 was a pdf document running to 1339 pages which included the full extent of the e mail correspondence. At the start of the hearing, I checked whether the claimant had access to these bundles and he said he did not. The respondent does appear to have sent this to the claimant by e mail on 17 September 2024. The claimant explained that he believed that many of the documents he had been sent by the respondent and possibly the Pensions Ombudsman and the trade union had been infected with malware which had caused him significant IT problems. He felt that some of the e mails he had received from the Tribunal had a similar issue and I noted that on the file it had been recorded that the Tribunal should sent correspondence to the claimant by post only. It was unclear what documents the claimant had received but I proceeded on the basis that the claimant did not have access to the bundles prepared by the respondent and which I had in front of me. The claimant from time to time referred to other documents he had but those did were not available to the respondent or the Tribunal. This included a preliminary decision of the Pensions Ombudsman (which was able to be found with the assistance of Ms Ibbotson at page 1010 of Bundle 2).
- 11. The claimant also referred to a document headed "Statement of Events". The claimant initially said it was submitted to the respondent and the

Tribunal in January 2023 but then appeared to be saying it had been prepared earlier and submitted to his then trade union representative. Ms Ibbotson directed me to page 158 Bundle 1 which appeared to be an e mail from the claimant to the respondent's solicitors sent on 15 February 2024 attaching such a document albeit the attachment was rejected as having suspicious links and could not be accessed. The claimant repeated his contentions that documents received had malware in them that had infected his computer, requiring him to reinstall software.

- 12. The claimant became upset at times and it is clear his domestic financial situation, his health and decisions around ongoing treatment and some issues with his family were causing him considerable distress. He took some breaks during the hearing.
- The hearing started with me discussing with the claimant how his 13. complaints were said to be made out. Starting with his unfair dismissal claim, it became clear that the essence of the claim is that the claimant believes that he was dismissed in order that the respondent would not have to pay out his ill health retirement pension benefit at a higher level as an active member of the scheme, but on a reduced basis as a deferred member (because he would no longer be an employee when his claim was accepted). He suggests his application for ill health early retirement as an employee was initially refused and he notified the respondent on 1 December 2021 he was planning to appeal that decision. He then suggests that the respondent moved quickly to a final capability review and terminated his employment on 9 December 2021. He seemed to accept that given his ill health the respondent had no choice but to dismiss him, but really contends that dismissal was effected in the manner it was so as to ensure he was an ex employee when his ill health retirement claim was ultimately accepted and so the respondent's liability would be reduced. There was also a contention that being a deferred member of the scheme and in receipt of ill health early retirement benefits (rather than an active member) meant that in the event of his death, his dependants would receive nothing.
- 14. A complaint was ongoing relating to valuation to the Pensions Ombudsman, but the claimant said that his claims had been sent back to the Employment Tribunal pointing to a written preliminary decision of the Ombudsman sent to him on 21 September 2023 (page 1009 Bundle 2). That decision was that the claimant's complaint should not be upheld and in its penultimate paragraph 129 at page 1032 Bundle 2 it stated:

"Regarding the length of time it took JLR to complete its capability assessment, whilst this may have caused Mr S further distress and inconvenience, this is a matter of employment law and not within my jurisdiction."

The claimant suggested that this amounted to the Pensions Ombudsman sending his complaint back to the Employment Tribunal for determination.

15. He contends that his dismissal was orchestrated by Mr Roy Brown, the respondent's UK Pension Manager (who he says was also acting as secretary to the Pension Trustees who the claimant says has a conflict of

interest and was acting as a 'gateway' for all applications for ill health early retirement and deliberately terminated the claimant's employment in order to reduce the respondent's liability under the pension scheme. The claimant went on to state that he felt that the respondent did not before dismissing him take any consideration of the fact he had cancer and did not consider any modification to his role such as working from home or moving him to a well ventilated office in an area that was not 'high traffic'.

- I then asked the claimant about his disability discrimination complaints. 16. This seemed a suggestion made at his final capability review that he did not have a protected characteristic and that the capability process was delayed such that his sick pay entitlement was run down and then his accrued holiday entitlement before dismissal. He also complained that there was a requirement to attend the office for work and he was unable to do this. He suggests that the respondent could have made other arrangements including not locating him in a high traffic area; having windows open and not to hold large meetings around desks near him. We tried to discuss the possible complaint of direct age or disability discrimination but the claimant seemed unclear what he was complaining about under this head. He made a comment to the effect that the respondent was trying to remove elderly employees but did not articulate anything else about this possible claim. There was also a further complaint about delay to the capability proceedings which meant that the claimant had to use up his paid sick leave and accrued holiday to remain paid.
- 17. I took a note of all the matter complained of and during an adjournment in the hearing I compiled these into a draft list of the issues that would need to be determined by the Tribunal which is attached as Appendix 1. This document was then e mailed to the parties and after the lunch adjournment we discussed with neither party objecting to what was captured there. I then proceeded to hear the respondent's applications for a strike out or deposit order to be made and the claimant's objections to these.
- 18. As there was then insufficient time for deliberation, I adjourned the hearing for a reserved decision to be made on that application. This judgment and reasons deals with the decision on the application to strike out and a separate deposit order also of today's date deals with any orders to pay a deposit.

<u>The Issues</u>

- 19. The issues I had to determine in both applications were as follows:
 - a) Whether to strike out all or parts of the claims because they have no reasonable prospect of success.
 - b) Whether to order the claimant to pay a deposit (not exceeding £1,000) if it seemed that any contentions put forward by her had little reasonable prospect of success, again as relevant to the allegations as follows:

The relevant law

- 20. The Tribunal's power to either strike-out complaints or to make a deposit orders and the tests be applied to each application are set out in <u>Rule 37</u> (Strike Out) and Rule 39 (Deposit Orders) of the Rules.
- 21. The relevant part of **<u>Rule 37</u>** states:

At any stage of the proceedings, either on its own initiative or on the application of a party, a Tribunal may strike out all or part of a claim or response on any of the following grounds—

- (a) that it is scandalous or vexatious or has no reasonable prospect of success;
- 22. The relevant part of **<u>Rule 39</u>** states:

"Where a tribunal considers that any specific allegation or argument in a claim or response has little reasonable prospect of success it may make an order requiring a party, the paying party, to pay a deposit not exceeding £1,000 as a condition of continuing to advance that allegation or argument."

- In relation to strike out applications, guidance been given by the House of 23. Lords in the case of case of Anyanwu v South Bank Students' Union [2001] ICR 391, and the Court of Appeal in **Ezsias v SepNorth Glamorgan** NHS Trust [2007] ICR 1126, and by Lady Smith in the Employment Appeal Tribunal in Balls v Downham Market High School and College [2011] IRLR 217. The former two cases made the point, that in cases of discrimination and whistleblowing respectively, that a strike out on the basis of no reasonable prospect of success should only arise in an exceptional case when central facts are not in dispute. Lady Smith in the Downham Market High School case noted that it was not a guestion of assessing whether a claim was likely to fail or whether its failure was a possibility but that the claim had no reasonable prospect of success and that the tribunal should assess this from a careful consideration of all the available material. I am required to take the claimant's pleaded case at its reasonable highest and it is not the role of the judge hearing a preliminary hearing to conduct a mini trial on partial evidence. The test under rule 39 is "less rigorous than under rule 37 and I am not limited to considering whether the claimant meets the threshold of having set out a prima facie case turning on real factual disputes but may go on to form a view as to whether the claimant is likely t be able to make out their case on the facts (Van Rensburg v Royal Borough of Kingston-upon-Thames [2007] All ER (D) 187 (Nov)).
- 24. I have also considered the case of <u>Sharma v New College Nottingham</u> [2011] UKEAT which was also a case which contained underlying factual disputes and where the EAT cautioned that tribunals should take the same approach in such cases where considering making a deposit order as it does when considering striking out a claim.

25. I also considered the authority of <u>Hemdan v Ishmail [2017] IRLR 228</u> and the guidance that the purpose of a deposit order is "To identify at an early stage claims with little prospect of success and to discourage the pursuit of those claims by requiring a sum to be paid and by creating a risk of costs, ultimately, if the claim fails." Further reference was made to <u>Wright v Nipponkoa Insurance [2014] UKEAT/0113/14</u> namely that "When determining whether to make a deposit order an Employment Tribunal is given a broad discretion. It is not restricted to considering purely legal questions. It is entitled to have regard to the likelihood of the party being able to establish the facts essential to their case."

Submissions

- 26. The respondent says that the claimant was informed of this decision on 14 October 2021. Therefore it is submitted the decision to dismiss cannot have been about trying to reduce liability, as the decision was to refuse the benefit and as at the time of dismissal, there was no liability at all. It was submitted that what the claimant was really complaining about was the timing of his dismissal or the consequences of the dismissal for pension scheme purposes, but not the reason for the dismissal itself. In terms of the fairness of the dismissal, it was submitted that the claimant is really only complaining about the delay in completing its capability review and dismissing him and the failure to consider other options. Ms Ibbotson suggested that the claimant had no reasonable prospect of succeeding at trial because it cannot be outside the range of reasonable responses for the respondent to take its time to manage the claimant before deciding to dismiss, whilst paying the claimant full sick pay until August 2021 and then accrued holiday pay. In terms of not considering other options, at the time of dismissal the occupational health advice was that there was no foreseeable return to work and the claimant had been off for over 2 years. Therefore this is not a case where any reasonable alternatives were available.
- In terms of the disability (and age) discrimination complaints, the 27. respondent submits that no complaint of failure to make reasonable adjustments is made in the claim form, so an amendment application would be required. It says that the claimant would now be significantly out of time and more significantly, the respondent cannot at the time have been applying a requirement for the claimant to attend work at its premises as the claimant had been signed off sick since August 2019 and there was no such requirement to attend because of his ill health and the advice that there was no foreseeable return to work in the future. It is also submitted that before the claimant was signed off from work, he was able to work from home and that during 2021 the claimant was not trying to return at all (as evidenced by his application for ill health early retirement). In terms of any direct discrimination allegation it was submitted it could not be less favourable treatment and in fact usual for an employer to permit an employee to take his or her sick pay and accrued holiday pay before

dismissal was considered. She suggests that even if there was any delay in the capability review process, the claimant has not going to be able in any way to show that the reason for that was because of disability or in particular age, where he has been entirely unable to articulate any connection between age and what took place. The respondent applied for all claims to be struck out or in the alternative for a deposit order to be made on the basis that they had little reasonable prospect of succeeding.

28. The claimant's submissions in support of his complaints largely focused on the decision making in relation to the ill health early retirement benefit. He pointed out that the same decision maker, Mr Brown, was involved in the original decision to reject and then to allow the claimant the benefit upon appeal, once he had been dismissed. The claimant suggested that the Mr Brown was aware that he was in the process of appealing the decision rejecting him for the ill health early retirement benefit and shortly after the respondent took the decision to dismiss him. He suggests that dismissal should not have occurred pending the outcome of his appeal against rejection of the ill health early retirement benefit.

Conclusion

- I considered whether any of the complaints should be struck out on the 29. basis that it had no reasonable prospect of success. I started with the complaint of age discrimination. Taken at its highest, I do not see how even if any disputes are resolved in the claimant's favour, he would be in a position to make out this complaint that any decision to delay the capability review process has any connection whatsoever with the claimant's age. Applying the principles set out in Anyanwu v South Bank Students' Union and Balls v Downham Market High School and College (as above) that a strike out on the basis of no reasonable prospect of success should only be made in exceptional cases where discrimination is alleged. I do believe this is such a case. The claimant's allegations here are not articulated in the claim form and when I asked him why he thought his age had any relevance, he could only make a very general statement that the respondent was trying to get rid of older people. The claimant has not identified what age group he contends that he was treated less favourably than and I am simply unable to see any possible connection to age in anything that the claimant has told me about. I conclude that this claim has no reasonable prospects of success and should be struck out.
- 30. I then considered the other complaints of direct disability discrimination, failure to comply with a duty to make reasonable adjustments and unfair dismissal. I do have some concerns about the ability of the claimant to succeed in each of this complaints. However taking the claimant's case at its reasonable highest on each of these complaints, I do not believe that it can be said that there are no reasonable prospects of it succeeding so a strike out order is not appropriate. In relation to all three complaints, I consider that these complaints have little reasonable prospect of success, and therefore a deposit has been ordered. Reasons are given in the separate deposit order.

Signed by: Employment Judge Flood Signed on: 21 October 2024

Note: Although reasons for the decision were given orally at the hearing, written reasons will also be provided, as soon as conveniently possible, as a request for them was made by the respondent at the conclusion of the hearing.

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Recording and Transcription

Please note that if a Tribunal hearing has been recorded you may request a transcript of the recording, for which a charge may be payable. If a transcript is produced it will not include any oral judgment or reasons given at the hearing. The transcript will not be checked, approved or verified by a judge. There is more information in the joint Presidential Practice Direction on the Recording and Transcription of Hearings, and accompanying Guidance, which can be found here:

https://www.judiciary.uk/guidance-and-resources/employment-rules-and-legislation-practicedirections/

APPENDIX 1

Draft List of Issues (for discussion) as proposed by Employment Judge Flood during the hearing on 23 September 2024

Claim number 1302230/2022

Mr Tim Loftus v Jaguar Land Rover Limited

The Complaints

The claimant is making the following complaints:

- (a) Unfair dismissal;
- (b) Failure to make reasonable adjustments;
- (c) [Direct age/disability discrimination??].

The Issues

The issues the Tribunal will decide are set out below.

1. Time limits

- 1.1 Given the date the claim form was presented and the dates of early conciliation, any complaint about something that happened before 8 December 2021 may not have been brought in time.
- 1.2 Were the discrimination complaints made within the time limit in section 123 of the Equality Act 2010? The Tribunal will decide:
 - 1.2.1 Was the claim made to the Tribunal within three months (plus early conciliation extension) of the act to which the complaint relates?
 - 1.2.2 If not, was there conduct extending over a period?
 - 1.2.3 If so, was the claim made to the Tribunal within three months (plus early conciliation extension) of the end of that period?
 - 1.2.4 If not, were the claims made within a further period that the Tribunal thinks is just and equitable? The Tribunal will decide:1.2.4.1 Why were the complaints not made to the Tribunal in
 - time?
 - 1.2.4.2 In any event, is it just and equitable in all the circumstances to extend time?

2. Unfair dismissal

2.1 What was the reason or principal reason for dismissal? The respondent says the reason was capability (long term absence). The claimant says his dismissal was because the respondent wanted to deprive him of the

benefit of receiving his ill health early retirement benefit as an active rather than a deferred member of the respondent's pension scheme.

- 2.2 If the reason was capability, did the respondent act reasonably or unreasonably in all the circumstances, including the respondent's size and administrative resources, in treating that as a sufficient reason to dismiss the claimant? The Tribunal's determination whether the dismissal was fair or unfair must be in accordance with equity and the substantial merits of the case. It Tribunal will usually decide, in particular, whether:
 - 2.2.1 The respondent genuinely believed the claimant was no longer capable of performing their duties;
 - 2.2.2 The respondent adequately consulted the claimant;
 - 2.2.3 The respondent carried out a reasonable investigation, including finding out about the up-to-date medical position;
 - 2.2.4 Whether the respondent could reasonably be expected to wait longer before dismissing the claimant;
 - 2.2.5 Dismissal was within the range of reasonable responses.
- 2.3 Did the respondent act reasonably or unreasonably in all the circumstances, including the respondent's size and administrative resources, in treating that as a sufficient reason to dismiss the claimant? The Tribunal's determination whether the dismissal was fair or unfair must be in accordance with equity and the substantial merits of the case.

3. Remedy for unfair dismissal

- 3.1 Does the claimant wish to be reinstated to their previous employment?
- 3.2 Does the claimant wish to be re-engaged to comparable employment or other suitable employment?
- 3.3 Should the Tribunal order reinstatement? The Tribunal will consider in particular whether reinstatement is practicable and, if the claimant caused or contributed to dismissal, whether it would be just.
- 3.4 Should the Tribunal order re-engagement? The Tribunal will consider in particular whether re-engagement is practicable and, if the claimant caused or contributed to dismissal, whether it would be just.
- 3.5 What should the terms of the re-engagement order be?
- 3.6 If there is a compensatory award, how much should it be? The Tribunal will decide:
 - 3.6.1 What financial losses has the dismissal caused the claimant?

- 3.6.2 Has the claimant taken reasonable steps to replace their lost earnings, for example by looking for another job?
- 3.6.3 If not, for what period of loss should the claimant be compensated?
- 3.6.4 Is there a chance that the claimant would have been fairly dismissed anyway if a fair procedure had been followed, or for some other reason?
- 3.6.5 If so, should the claimant's compensation be reduced? By how much?
- 3.6.6 Did the ACAS Code of Practice on Disciplinary and Grievance Procedures apply?
- 3.6.7 Did the respondent or the claimant unreasonably fail to comply with it by [specify alleged breach]?
- 3.6.8 If so is it just and equitable to increase or decrease any award payable to the claimant? By what proportion, up to 25%?
- 3.6.9 If the claimant was unfairly dismissed, did they cause or contribute to dismissal by blameworthy conduct?
- 3.6.10 If so, would it be just and equitable to reduce the claimant's compensatory award? By what proportion?
- 3.6.11 Does the statutory cap of fifty-two weeks' pay or [£105,707] apply?
- 3.7 What basic award is payable to the claimant, if any?
- 3.8 Would it be just and equitable to reduce the basic award because of any conduct of the claimant before the dismissal? If so, to what extent?

4. Reasonable Adjustments (Equality Act 2010 sections 20 & 21)

- 4.1 The respondent accepts that the claimant was a disabled person as defined in section 6 of the Equality Act 2010 at the time of the events the claim is about as a result of cancer, namely Multiple Myeloma.
- 4.2 Did the respondent know or could it reasonably have been expected to know that the claimant had the disability? From what date?
- 4.3 A "PCP" is a provision, criterion or practice. Did the respondent have the following PCPs:
 - 4.3.1 A requirement for the claimant to attend for work at its premises
- 4.4 Did the PCPs put the claimant at a substantial disadvantage compared to someone without the claimant's disability, in that as someone who suffered from Multiple Myeloma, he was more susceptible to infection by attending for work at the respondent's premises?
- 4.5 Did the respondent know or could it reasonably have been expected to know that the claimant was likely to be placed at the disadvantage?

- 4.6 What steps could have been taken to avoid the disadvantage? The claimant suggests:
 - 4.6.1 Permit him to work from home;
 - 4.6.2 Relocate his place of work to a non high traffic area;
 - 4.6.3 Not hold large meetings around his location;
 - 4.6.4 Allow for suitable ventilation
- 4.7 Was it reasonable for the respondent to have to take those steps and when?
- 4.8 Did the respondent fail to take those steps?

5. Direct [age, disability etc] discrimination (Equality Act 2010 section 13)

- 5.1 [*If relevant add detail on the protected characteristic here, e.g.* The claimant's age group is [] and they compare their treatment with people in the age group [].]
- 5.2 Did the respondent do the following things:
 - 5.2.1 Delay the capability review process which meant that the claimant had to use up all his paid sick leave and accrued holiday leave
- 5.3 Was that less favourable treatment?

The Tribunal will decide whether the claimant was treated worse than someone else was treated. There must be no material difference between their circumstances and the claimant's.

If there was nobody in the same circumstances as the claimant, the Tribunal will decide whether they were treated worse than someone else would have been treated.

[The claimant says they were treated worse than [*names of comparators*] *or* The claimant has not named anyone in particular who they say was treated better than they were.

- 5.4 If so, was it because of [age, disability etc]?
- 5.5 [*If disputed:* Did the respondent's treatment amount to a detriment?]
- 5.6 *[Age only]* Was the treatment a proportionate means of achieving a legitimate aim? The respondent says that its aims were:

5.6.1 []

5.7 The Tribunal will decide in particular:

- 5.7.1 was the treatment an appropriate and reasonably necessary way to achieve those aims;
- 5.7.2 could something less discriminatory have been done instead;
- 5.7.3 how should the needs of the claimant and the respondent be balanced?

6. Remedy for discrimination

- 6.1 Should the Tribunal make a recommendation that the respondent take steps to reduce any adverse effect on the claimant? What should it recommend?
- 6.2 What financial losses has the discrimination caused the claimant?
- 6.3 Has the claimant taken reasonable steps to replace lost earnings, for example by looking for another job?
- 6.4 If not, for what period of loss should the claimant be compensated?
- 6.5 What injury to feelings has the discrimination caused the claimant and how much compensation should be awarded for that?
- 6.6 Has the discrimination caused the claimant personal injury and how much compensation should be awarded for that?
- 6.7 Is there a chance that the claimant's employment would have ended in any event? Should their compensation be reduced as a result?
- 6.8 Did the ACAS Code of Practice on Disciplinary and Grievance Procedures apply?
- 6.9 Did the respondent or the claimant unreasonably fail to comply with it by [specify breach]?
- 6.10 If so is it just and equitable to increase or decrease any award payable to the claimant?
- 6.11 By what proportion, up to 25%?
- 6.12 Should interest be awarded? How much?